

1. A method for program management comprising:
determining a governance structure for a program,
the governance structure providing leadership for the
program and including at least one member;

applying, by at least one member of the governance structure, knowledge management to the program; and

2. The method for program management according to Claim 1, wherein applying the governance structure comprises:

determining a program manager associated with the program;

determining a project manager for the project.

3. The method for program management according to Claim 1, wherein the program comprises a plurality of projects.

4. The method for program management according to Claim 1, wherein applying the program management disciplines comprises applying value management to the program.

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5. The method for program management according to Claim 4, wherein applying value management comprises:

assessing at least one program benefit associated with the program;

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allocating the program benefits to the projects;

determining tracking for the program benefits;

determining measurements for the program benefits;

and

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tracking a benefit status associated with the program benefits.

6. The method for program management according to Claim 5, wherein the program benefit comprises a financial benefit.

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7. The method for program management according to Claim 5, wherein the benefit status comprises a financial status indicator.

8. The method for program management according to Claim 5, wherein determining tracking for the program benefit comprises:

- 5 examining the program benefit;
- establishing a measure associated with the program benefit;
- establishing a baseline associated with the measure;
- determining a trigger associated with the program benefit;
- 10 integrating the trigger into a program plan associated with the program and a project plan associated with the project;
- approving the program benefit, the baseline and the measure;
- 15 updating documentation associated with the program benefit; and
- updating a log associated with the program benefit.

9. The method for program management according to Claim 5, wherein assessing the program benefit comprises:

- 20 reviewing a program charter associated with the program;
- revising sales documentation associated with the program; and
- 25 reviewing financial goals associated with the program and the project.

10. The method for program management according to Claim 9, wherein assessing the program benefit further comprises:

linking external benefits associated with the
5 program to a strategic goal associated with a client;

linking internal benefits associated with the program to a benefits plan;

determining whether the program benefits expose the program to a legal liability;

10 documenting achievement of the program benefit;

determining whether the program benefits are achievable with respect to capabilities associated with the client;

escalating the program benefit if the program
15 benefit is not achievable with respect to capabilities
associated with the client; and

respectively documenting each program benefit.

11. The method for program management according to Claim 5, wherein allocating the program benefits to the projects comprises:

5 determining interdependencies between the projects based on respective charters associated with the projects with respect to at least one project benefit respectively associated with the projects;

allocating the program benefits to the projects;

10 reconciling gaps between the program benefits and the project benefits;

tracking coordination between the project benefits and the program benefits;

documenting risks associated with the project benefits; and

15 updating the program benefits based on the project benefits.

12. The method for program management according to Claim 5, wherein determining measurements for the program benefits comprises:

determining a financial measure associated with the program benefit; and

determining an operating measure associated with the program benefit.

25 13. The method for program management according to Claim 12, wherein the financial measure comprises a revenue based measurement.

30 14. The method for program management according to Claim 12, wherein the financial measure comprises an earned value analysis based measurement.

15. The method for program management according to Claim 12, wherein the operating measure comprises a time-to-market based measurement.

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16. The method for program management according to Claim 12, wherein the operating measure comprises a head count based measure.

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17. The method for program management according to Claim 5, wherein tracking the benefit status comprises:

reviewing current documentation associated with the program benefits;

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discussing concerns associated with the program benefits with an audience based on the concerns and the program benefits; and

generating an issue in response to determining that at least one of the program benefits will not be achieved.

18. A method for program value management comprising:

assessing at least one program benefit associated with a program, the program having at least one associated project;

determining at least one program benefit associated with the program;

allocating the program benefits to the projects;

determining tracking of the program benefits; and

determining measurement of the program benefits.

19. The method for program value management according to Claim 18 and further comprising:

reviewing current documentation associated with the program benefits;

discussing concerns associated with the program benefits with an audience based on the concerns and the program benefits; and

generating an issue in response to determining that at least one of the program benefits will not be achieved.

20. The method for program management according to Claim 19, wherein the benefit status comprises a financial status indicator.

21. The method for program value management according to Claim 18, wherein the program benefit comprises a financial benefit.

22. The method for program value management according to Claim 18, wherein determining tracking of the program benefit comprises:

examining the program benefit;

5 establishing a measure associated with the program benefit;

establishing a baseline associated with the measure;

determining a trigger associated with the program benefit;

10 integrating the trigger into a program plan associated with the program and a project plan associated with the project;

approving the program benefit, the baseline and the measure;

15 updating documentation associated with the program benefit; and

updating a log associated with the program benefit.

20 23. The method for program value management according to Claim 18, wherein assessing the program benefit comprises:

reviewing a program charter associated with the program;

25 revising sales documentation associated with the program; and

reviewing financial goals associated with the program and the project.

24. The method for program value management according to Claim 23, wherein assessing the program benefit further comprises:

5 linking external benefits associated with the program to a strategic goal associated with a client;

linking internal benefits associated with the program to a benefits plan;

determining whether the program benefits expose the program to a legal liability;

10 documenting achievement of the program benefit;

determining whether the program benefits are achievable with respect to capabilities associated with the client;

15 escalating the program benefit if the program benefit is not achievable with respect to capabilities associated with the client; and

respectively documenting each program benefit.

25. The method for program value management according to Claim 18, wherein allocating the program benefits to the projects comprises:

5 determining interdependencies between the projects based on respective charters associated with the projects with respect to at least one project benefit respectively associated with the projects;

allocating the program benefits to the projects;

10 reconciling gaps between the program benefits and the project benefits;

tracking coordination between the project benefits and the program benefits;

documenting risks associated with the project benefits; and

15 updating the program benefits based on the project benefits.

26. The method for program value management according to Claim 18, wherein determining measurement of the program benefits comprises:

20 determining a financial measure associated with the program benefit; and

determining an operating measure associated with the program benefit.

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27. The method for program value management according to Claim 23, wherein the financial measure comprises a revenue based measurement.

30 28. The method for program value management according to Claim 23, wherein the financial measure comprises an earned value analysis based measurement.

29. The method for program value management according to Claim 23, wherein the operating measure comprises a time-to-market based measurement.

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30. The method for program value management according to Claim 23, wherein the operating measure comprises a head count based measure.

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31. A system for program management comprising:

means for determining a governance structure for a program, the governance structure providing leadership for the program and including at least one member;

5 means for applying, by at least one member of the governance structure, at least one program management discipline to the program;

10 means for applying, by at least one member of the governance structure, knowledge management to the program; and

means for applying, by at least one member of the governance structure, at least one project management methodology to at least one project associated with the program.

32. A system for program value management comprising:

5 means for assessing at least one program benefit associated with a program, the program having at least one associated project;

means for determining at least one program benefit associated with the program;

means for allocating the program benefits to the projects;

10 means for determining tracking of the program benefits; and

means for determining measurement of the program benefits.

33. A system for program management comprising:
logic stored on storage and operable to:
maintain at least one program management
discipline associated with a program;
5 respectively associate the at least one program
management discipline with at least one project
associated with the program;
track information associated with the program
management disciplines; and
10 communicate information associated with the
program management disciplines to a user.

34. The system for program management according to
Claim 33, wherein a one of the program management
disciplines comprises program value management and the
15 logic is further operable to maintain a master list
associated with tracking a benefit status associated with
a benefit associated with the program value management.

20 35. The system for program management according to
Claim 33, wherein the logic is further operable to
maintain a database of information associated with the
program.

25 36. The system for program management according to
Claim 33, wherein a one of the program management
disciplines comprises resource management and wherein the
logic is further operable to track the disposition and
assignment of resources associated with the program.

30 37. The system for program management according to Claim
36, wherein the resource comprises a human.